

(Provisional Translation)

Medium Term Defense Program (FY2014-FY2018)

December 17, 2013
Approved by
National Security Council
and the Cabinet

The Five-Year Defense Program (FY2014-FY2018) in accordance with the National Defense Program Guidelines for FY2014 and beyond (approved by the National Security Council and the Cabinet on December 17, 2013) has been established as shown in the attached document.

(Attachment)

Medium Term Defense Program (FY2014-FY2018)

I. Program Guidelines

In carrying out the Defense Program for FY2014 to FY2018 in accordance with the National Defense Program Guidelines for FY2014 and beyond (approved by the National Security Council and the Cabinet on December 17, 2013) (hereinafter “NDPG2013”), Japan will develop a Dynamic Joint Defense Force. It will provide an effective defense which enables the SDF to conduct a diverse range of activities based on joint operations seamlessly and dynamically, adapting to situations as they demand, while prioritizing particularly important functions and capabilities through optimal resource allocation. At the same time, the Dynamic Joint Defense Force will serve as a defense force which emphasizes soft and hard readiness capabilities, sustainability, resiliency and connectivity, reinforced by advanced technology and Command, Control, Communications and Intelligence (C3I) capabilities, with a consideration to establish a wide range of infrastructure to support operations by the Self-Defense Forces (SDF). In strengthening the SDF structure, a highly effective joint defense force will be efficiently developed by comprehensively prioritizing particularly important functions and capabilities identified through joint operation-based capability assessments of the SDF’s overall functions and capabilities against various scenarios.

Given the considerations mentioned above, the SDF will effectively and efficiently build, maintain and operate defense forces based on the following program guidelines:

1. The defense forces will seamlessly and dynamically fulfill its

responsibilities including providing an effective deterrence and response to a variety of security situations, supporting stability in the Asia-Pacific, and improving the global security environment. With a focus on enhancement of joint operability, the SDF will place particular emphasis on Intelligence, Surveillance, and Reconnaissance (ISR), intelligence, transport, and C3I capabilities. In addition, defense forces will enhance their capabilities to respond to an attack on remote islands, ballistic missile attacks, outer space and cyberspace threats, large-scale disasters, and international peace cooperation efforts (activities cooperatively carried out by the international society to improve the international security environment such as U.N. Peace Keeping Operations, Humanitarian Assistance/Disaster Relief (HA/DR), and others in the fields of non-traditional security). The SDF will steadily develop the foundations for maximizing the effectiveness of these functions and capabilities.

2. In relevant efforts, the SDF will prioritize the development of capacities to ensure maritime supremacy and air superiority, which is the prerequisite for effective deterrence and response to various situations, including defense posture buildup in Japan's southwestern region. Furthermore, the SDF will emphasize the establishment of rapid deployment capabilities.

At the same time, regarding preparation for a Cold-War era style invasion such as the landing of large-scale ground forces, the SDF will establish the minimum necessary level of expertise and skill required to respond to unforeseen changes in its security situation in the future and to maintain them, and thereby further promote efforts to achieve even greater efficiency and rationalization of its activities.

3. Regarding equipment acquisition and maintenance, by properly combining the introduction of new, high-performance equipment, with

life extension and improvement of existing equipment etc, the SDF will efficiently secure defense capabilities adequate both in quantity and quality. In this effort, the Ministry of Defense (MOD) will strengthen its project management throughout its equipment life-cycle, including during its research and development activities, and reduce the life-cycle costs to improve cost-effectiveness.

4. Given the more advanced and complex equipment, and more diverse and internationalized missions in recent years, to ensure SDF's strength and the effective use of defense force personnel, the SDF will implement measures, including the more effective use of female SDF personnel and reserve personnel, in order to reform its personnel management system.
5. In order to address an increasingly severe security environment and to strengthen deterrence and response capabilities of the Japan-U.S. Alliance, in conjunction with the U.S. policy of strategic rebalancing towards the Asia-Pacific region, Japan will further promote a variety of cooperation and consultations with the United States in a wide range of areas including the revision of the Guidelines for Japan-U.S. Defense Cooperation. Japan will also actively facilitate measures for furthering smooth and effective stationing of U.S. forces in Japan.
6. Considering the increasingly difficult situation in Japan's public finance, Japan will strive to achieve greater efficiencies and streamline the buildup of its defense forces, while harmonizing these efforts with other measures taken by the Government.

II. Reorganization of the Major SDF Units

1. Regarding the reorganization of the Ground Self-Defense Force (GSDF), given the changes in the security environment surrounding Japan, for the purpose of carrying out swift and flexible nation-wide operations of basic operational units (rapid deployment divisions/brigades, an armored division, and divisions/brigades) and various units under the joint operations, the GSDF will establish the Ground Central Command. In addition, the GSDF promote efficiency and rationalize the command and control function of each regional army headquarters, as well as review other functions of some regional army headquarters. As part of such efforts, the Central Readiness Force will be disbanded and its subsidiary units will be integrated into the Ground Central Command.

In order to be able to respond swiftly to and deal effectively and nimbly with an attack on remote islands and various other situations, the GSDF will transform two divisions and two brigades respectively into two rapid deployment divisions and two rapid deployment brigades that are furnished with advanced mobility and ISR capabilities. By establishing a coast observation unit, area security units in charge of initial response activities and so on, the defense posture of the remote islands in the southwest region will be strengthened. In a bid to develop sufficient amphibious operational capabilities, which enable the SDF to land, recapture and secure without delay any remote islands that might be invaded, an amphibious rapid deployment brigade consisting of several regiment-scale units specializing in amphibious operations will be established.

From the perspective of enabling swift and flexible operations, while thoroughly facilitating efficiency and rationalizing preparations for invasion, such as the landing of large-scale ground forces, the GSDF will steadily implement programs towards successive formation of units equipped with newly-introduced mobile combat vehicles and

removal of tanks deployed in basic operational units stationed in locations other than *Hokkaido* and *Kyushu*. It will also concentrate tanks located in *Kyushu* into newly organized tank units under direct command of the Western Army. In addition, the GSDF will steadily carry out programs that concentrate howitzers deployed in basic operational units stationed in locations other than *Hokkaido* into field artillery units to be newly organized under the direct command of the respective regional armies.

2. For the purpose of defending the seas surrounding Japan and ensuring the security of maritime traffic in the region, through the effective conduct of various operations such as persistent ISR operations and anti-submarine operations, as well as for agile response in international peace cooperation activities, the Marine Self-Defense Force (MSDF) will retain four flotillas mainly consisting of one helicopter destroyer (DDH), and two Aegis-equipped destroyers (DDG). Five divisions will consist of other destroyers as well. Necessary measures to increase the number of submarines will also be continued.

3. To enhance the air defense posture in the southwestern region, the Air Self-Defense Force (ASDF) will relocate one fighter squadron to *Naha* Air Base, and newly organize and deploy one airborne early warning squadron at *Naha* Air Base.

To prevent the relative decline of Japan's air defense capabilities and ensure sustained air superiority, ASDF units equipped with training support functions will be integrated for further effective enhancement of advanced tactical skills.

4. The total number of authorized GSDF personnel at the end of FY2018 will be approximately 159,000, with approximately 151,000 being active-duty personnel, and approximately 8,000 being

reserve-ready personnel. The authorized number of active-duty personnel of the MSDF and ASDF through FY2018 will be approximately at the same levels as at the end of FY2013.

III. Major Programs regarding SDF's Capabilities

1. Effective Deterrence and Response to Various Situations

(1) Ensuring Security of the Sea and Airspace Surrounding Japan

In order to strengthen the posture to conduct persistent ISR in broad areas and to detect any signs of significant development at an early stage, the SDF will procure additional Aegis-equipped destroyers (DDG), destroyer (DD), submarines, fixed-wing patrol aircraft (P-1) and patrol helicopters (SH-60K), and conduct service-extension work on existing destroyers, submarines, fixed-wing patrol aircraft (P-3C) and patrol helicopters (SH-60J), as well as take necessary measures after fully reviewing the value of ship-based unmanned aerial vehicles with patrol capabilities. With a view to increasing the number of destroyers, the SDF will also introduce new, compact-type hull destroyers with additional multifunctional capabilities. The SDF will procure new airborne early warning and control aircraft or airborne early warning aircraft, and fixed air defense radar, as well as continuously improve its existing airborne warning and control systems (AWACS) (E-767). In addition, the introduction of unmanned aerial vehicles will support the establishment of a joint unit with persistent ISR capabilities in broad areas. The SDF will also undertake organizational reform that integrate ground-based aerial search and rescue functions into the ASDF, which are currently performed by both the MSDF and ASDF.

(2) Response to an Attack on Remote Islands

(a) Development of a Persistent ISR Structure

With a view to organizing the structure required to carry out regular and persistent ISR activities which enable an immediate response in the case of various contingencies, the SDF will deploy a coast observation unit to *Yonaguni* Island. Considering the current operational situation of the existing AWACS (E-767) and airborne early warning aircraft (E-2C), the SDF will procure new airborne early warning and control aircraft or airborne early warning aircraft as stated in (1), and establish one squadron consisting of airborne early warning aircraft (E-2C) in the air warning unit and deploy it at *Naha* Air Base as stated in Section II-3. By preparing a deployment structure for mobile air defense radar on remote islands in the southwestern region, a fully-prepared surveillance posture will be maintained.

(b) Obtaining and Securing Air Superiority

For overall improvement of air defense capabilities including cruise missile defense capability, the SDF will increase the number of fighter aircraft units at *Naha* Air Base from one squadron to two as stated in Section II-3, continue to facilitate procurement of fighter aircraft (F-35A), modernize its fighter aircraft (F-15), and improve the air-to-air combat capabilities and network functions of its fighter aircraft (F-2). In addition, after considering its options, it will take necessary measures to replace fighter aircraft (F-15) unsuitable for modernization with more capable fighter aircraft. Along with continuing to procure middle-range surface-to-air guided missiles, the SDF will further improve its surface-to-air guided missile PATRIOT systems by equipping them with new advanced interceptor missiles (PAC-3 MSE) that can be used both for response to cruise missiles and aircraft and for ballistic missile defense (BMD). The SDF will also

procure new aerial refueling/transport aircraft, and continuously work to equip transport aircraft (C-130H) with aerial refueling capabilities and procure rescue helicopters (UH-60J). In addition, the SDF will examine what is the appropriate air defense posture in remote islands in the Pacific.

(c) Obtaining and Securing Maritime Supremacy

In defense of the seas surrounding Japan and to ensure the security of maritime traffic, the SDF will effectively conduct various activities including holding persistent ISR and anti-submarine operations; procuring Aegis-equipped destroyers (DDG), destroyer (DD), submarines, fixed-wing patrol aircraft (P-1) and patrol helicopters (SH-60K); and conducting service-extension activities on existing destroyers, submarines, fixed-wing patrol aircraft (P-3C) and patrol helicopters (SH-60J) as stated in (1). At the same time, it will introduce new compact-type hull destroyers with multifunctional capabilities. In addition, the SDF will introduce ship-based multipurpose helicopters required for enabling destroyer units to sustainably conduct activities as situations demand, and continue to procure Mine Sweeper Ocean (MSO) vessels, amphibious rescue aircraft (US-2), and surface-to-ship guided missiles.

(d) Improvement of Capabilities for Rapid Deployment and Response

In order to secure capabilities for swift and large-scale transportation and deployment operations and improve effective response capabilities, transport aircraft (C-2) and transport helicopters (CH-47JA) will continue to be procured. Besides the ship-based multipurpose helicopters mentioned in (c), the SDF will introduce tilt-rotor aircraft that complement and strengthen

the capabilities of transport helicopters (CH-47JA) in terms of cruising speed and range. In addition, the SDF will take necessary measures after considering the possibility of new multipurpose helicopters that will success the existing multipurpose helicopters (UH-1J). In developing such aerial transport capabilities, the SDF will avoid functional redundancy by clarifying the roles and assignments among the various means of transportation.

The SDF will reinforce transportation and deployment capabilities, by such means as acquiring amphibious vehicles that support units' amphibious landing efforts on remote islands, and refitting existing Tank Landing Ships (LST). The SDF will consider what the role should be of a multipurpose vessel with capabilities for command and control, large-scale transportation, and aircraft operations, which can be utilized in various operations such as amphibious operations, and reach a conclusion regarding its acquisition. With a view to efficiently conducting large-scale transportation movements in coordination with the SDF's transport capabilities, the SDF will take necessary measures after considering active utilization of civilian transport capabilities including methods for utilizing the funds and know-how of the private sector and reserve personnel.

Mobile combat vehicles transportable by airlift will be introduced in the rapidly deployable basic operational units (rapid deployment divisions/brigades) highlighted in Section II-1, and rapid deployment regiments that immediately respond to various situations will be organized. The SDF will also establish area security units in charge of initial responses on remote islands in the southwestern region, as well as conduct maneuver deployment training for prompt unit deployment to remote islands. While improving guidance capability of existing

precision-guided bombs and procuring surface-to-ship guided missiles, the SDF will also promote the development of improved capabilities of ship-to-ship guided missiles, such as increasing their firing range.

(e) Development of C3I

From the perspective of improving joint force capabilities, aimed at establishing a command and control system which enables the dynamic operation of units across the country so as to immediately concentrate necessary units into the area to be dealt with, such as remote islands, the SDF will take steps to station GSDF, MSDF and ASDF personnel in the main headquarters of each of the other services, making effective use of the knowledge and experience held by each respective service. In addition, as stated in Section II-1, the SDF will expedite the establishment of the Ground Central Command, while promoting efficiency and rationalizing the command and control functions of each regional army headquarters, as well as reviewing the functions of some regional army headquarters.

With regard to the information and communications capabilities which serve as a foundation for nation-wide operations, and the goal of strengthening the communications infrastructure on remote islands, the SDF will extend the secured exclusive communication link for the SDF to *Yonaguni* Island, and newly deploy mobile multiplex communication equipment at *Naha* Air Base. The SDF will strive to enhance data link functions among the three services, upgrade the field communications systems, continue to promote the utilization of outer space for defense-related purposes, and develop an X-Band communications satellite with high performance. The SDF will take additional necessary measures after considering the

necessity of further enhancements to its communications systems.

(3) Response to Ballistic Missile Attacks

Given North Korea's improved ballistic missile capabilities, the SDF will pursue the comprehensive improvement of its response capabilities against the threat of ballistic missiles.

For reinforcing its multi-layered and sustainable defense posture for the entire territory of Japan against ballistic missile attacks, the SDF will procure additional Aegis-equipped destroyers (DDG), and continue to improve the capabilities of its existing DDGs. As stated in (2)(b), the SDF will pursue further improvement of its surface-to-air guided missile PATRIOT system so as to equip it with new advanced interceptor missiles (PAC-3 MSE) that can be used both for response to cruise missiles and aircraft and for BMD. In addition, to reinforce its ballistic missile detecting and tracking capabilities, the SDF will promote the improvement of its automated warning and control systems (Japan Aerospace Defense Ground Environment), as well as procurement and improvement of its fixed air defense radar (FPS-7) systems.

Along with the continuous promotion of Japan-U.S. cooperative development of advanced interceptor missiles for BMD (SM-3 Block IIA), the MOD will, after examining options, take necessary measures for the transition to the production and deployment phases. The SDF will conduct bilateral training and exercises to enhance the effectiveness of the Japan-U.S. bilateral BMD response posture, and make an effort to establish the basis for deployment of the SDF to respond to a ballistic missile attack.

The MOD will conduct studies on the best mix of the overall posture of its future BMD system, including the new BMD equipment. Also, based on appropriate role-sharing between Japan

and the U.S., with a view to strengthening the deterrence capacity of Japan-U.S. Alliance as a whole by enhancing Japan's own deterrence and response capabilities, the MOD will study its possible response capability to address the means of ballistic missile launches and related facilities, and will take necessary measures.

In preparation for an attack by guerrilla or special operations forces concurrent with a ballistic missile attack, the SDF will continue to procure a variety of surveillance equipment, light armored vehicles, NBC reconnaissance vehicles, and transport helicopters (CH-47JA) in order to improve its ISR posture, and its ability to protect key facilities such as nuclear power plants, and search and destroy infiltrating units. In sensitive locations such as where a number of nuclear power plants are located, the SDF will conduct training with relevant agencies to confirm coordination procedures, and take necessary measures after considering the basis for deployment in areas neighboring nuclear power plants.

(4) Response in Outer Space and Cyberspace

(a) Promoting Utilization of Outer Space

The SDF will continue to enhance information gathering capabilities through the use of various space satellites equipped with diverse sensors, and strengthen C3I capabilities by continuing to develop a sophisticated X-Band satellite communications system. With a view to ensuring the constant availability of these capabilities in a variety of contingencies, the SDF will actively promote space situational awareness efforts, and research on satellite protection, and work to enhance the resiliency of its satellites. In making such efforts, given that relevant domestic organizations and the United States possess the latest technologies and knowledge related to outer space, the MOD will facilitate cooperation including in the area of personnel

development with such organizations.

(b) Response to Cyber Attacks

To continuously ensure sufficient security against cyber attacks, with consideration to enhancing capabilities through joint operations and efficiency in resource allocations, the SDF will establish the necessary system by such measures as to enhance the survivability of the command and control systems and information communication networks of the three services, to strengthen capabilities for information gathering and research and analysis, and to develop a practical training environment where response capabilities against cyber attacks can be tested. Through its efforts to secure response capabilities in cyberspace where attackers have an overwhelming advantage, the SDF may consider the acquisition of capabilities to prevent them from using cyberspace. In addition, the SDF will strive to keep abreast of the latest risks, response measures and technological trends, including through cooperation with the private sector, and strategic talks and joint exercises with allies.

Given that it is essential to employ personnel with expertise on a continuing basis and that methods of cyber attack are increasingly sophisticated and complicated, the SDF plans to develop personnel with strong cyber security expertise, through efforts such as improving the in-house curriculum for specialized education, expanding learning opportunities at institutions of higher education at home and abroad, and cultivating expertise through personnel management efforts.

To enable a comprehensive response to cyber attacks through a whole-of-government approach, the SDF will enhance close coordination with relevant government agencies by regularly providing expertise and MOD/SDF personnel, and

improve training and exercises.

(5) Response to Large-scale Disasters

In the event of a large-scale natural disaster such as the *Nankai* Trough earthquake, or a special disaster such as a nuclear emergency, the SDF will respond by immediately transporting and deploying sufficient numbers of SDF units, as well as establishing a rotating staff posture based on a joint operational approach. These efforts will enable a sustained response over the long term. In these efforts, the SDF will leverage lessons of vital importance learned from the Great East Japan Earthquake, to gather information on the extent and nature of the damage by aircraft from the initial stages of the impact and immediately engage in rescue activities, for the purpose of protecting people's lives. In addition, it will implement prompt emergency reconstruction activities including elimination of road obstacles indispensable for the private sector's efforts including the smooth transportation of relief materials. With close coordination and cooperation with relevant government agencies, local governments and private sector organizations, the MOD will promote such measures as to establish contingency planning and to conduct training and exercises, and secure alternative capabilities when the basis for the SDF's disaster and deployment operations is affected.

(6) Strengthening Intelligence Capabilities

Given that advanced intelligence functions lay the foundation for MOD/SDF to sufficiently fulfill their roles, the MOD will strengthen all stages of its intelligence capabilities, including gathering, analyzing, sharing and securing intelligence.

With regards to the methods for intelligence gathering and analysis, with a view to flexibly meeting the demands of changes in

the security environment, the MOD will promote the development and improvement of its intelligence gathering facilities, and actively utilize the outer space and unmanned aerial vehicles so as to drastically reinforce its capability to gather intelligence from the diverse sources including SIGINT and IMINT. In a related move, the MOD will develop the ability to utilize sophisticated GEOINT by such means as visualization and prediction of situations with a variety of information and intelligence overlaid on a map or image, while promoting the comprehensive and efficient geospatial database development. The MOD will take measures to enhance its HUMINT gathering capabilities including by increasing the number of personnel to be newly dispatched as Defense Attachés. It will also reinforce its posture for gathering and analyzing information from overseas through cooperation with the ally and partners, and use of advanced system for collecting public information.

In an effort to meet the increasingly complex and diverse needs from policy departments and operational sides, in a timely and precise manner, in the increasingly severe security environment surrounding Japan, the MOD will strengthen its comprehensive information gathering and analysis capabilities, through such efforts as the review of its recruitment efforts and the composition of its human resources to develop highly competent analysts, integration and enhancement of its cross-organizational intelligence curriculum, and regularization of the efforts to place the intelligence side personnel for a given period in the policy departments and operational sides.

Considering the importance of information security, under the current severe fiscal situation, and in pursuit of more efficient intelligence gathering, the MOD will promote the all-source analysis expected to create great synergies, through seeking to enhance the posture of and the effective collection management, and facilitating

complete information sharing between those who need to know, including relevant government agencies.

2. Stabilization of the Asia-Pacific Region and Improvement of the Global Security Environments

From the perspective of “Proactive Contribution to Peace” based on the principle of international cooperation, aimed at stabilizing the Asia-Pacific region, Japan will enhance bilateral and multilateral cooperative relations and conduct various activities including training and exercises in a timely and appropriate manner, as well as actively engage in international peace cooperation activities to properly address global security challenges. The following elements will be particularly important to these efforts:

(1) Holding Training and Exercises

In addition to timely and appropriate implementation of SDF training and exercises, Japan will promote bilateral and multilateral combined training and exercises in the Asia-Pacific region, proactively and visibly demonstrating our nation’s resolve and advanced capabilities focused on regional stabilization. In addition, it will seek to improve interoperability and build and strengthen practical cooperative relationships with relevant countries.

(2) Promoting Defense Cooperation and Exchanges

Enhancing mutual understanding and relationships of trust with other countries and international organizations is important as the cornerstone of efforts to stabilize the security environment. Japan will take further steps to promote bilateral and multilateral defense cooperation and exchanges on various levels not limited to high-level exchanges, but including unit-level exchanges, such as

building and strengthening cooperative relationships focused on wide-ranging security issues of common interest including HA/DR, maritime security, and ensuring the stable use of outer space and cyberspace.

(3) Promoting Capacity Building Assistance

By utilizing the capabilities the SDF has accumulated, the MOD will help countries concerned to enhance their military capabilities in such fields as HA/DR, disposal of landmines and unexploded ordnance, and military medicine, so as to stabilize the security environment, as well as strengthen relations with defense authorities of those countries. Cooperating with partners actively engaged in capacity building such as the United States and Australia, with due consideration for coordination with diplomatic policies such as the Official Development Assistance (ODA), Japan will provide effective and efficient support in capacity building.

(4) Ensuring Maritime Security

For the purpose of maintaining “Open and Stable Seas”, which serve as the cornerstone of Japan’s peace and prosperity efforts as a maritime state, and ensuring security of maritime traffic, the MOD will further cooperate with allies to engage in anti-piracy activities off the coast of Somalia and in the Gulf of Aden, as well as help gulf countries improve their own capabilities. In other ocean not surrounding Japan such as the Indian Ocean and the South China Sea, the SDF will also leverage a variety of opportunities to promote combined training and exercises with countries which share Japan’s goal of maintaining maritime security.

(5) Implementing International Peace Cooperation Activities

To immediately commence international peace cooperation

activities, the SDF will reinforce its emergency response and transport capabilities. To steadily engage in its activities for the long term, the SDF will work to further ensure the safety of its activities by strengthening information-gathering and equipment protection capabilities, as well as continue efforts to improve communications, supplies, military medicine, and support for families of military personnel. By improving the capacity of the engineer units which are highly appreciated at the SDF's activity areas, the SDF will work to facilitate international peace cooperation activities that more effectively meet the needs of the SDF's activity areas. Japan will strengthen the development of personnel who can play an active role in the field of international peace cooperation activity, and will send more personnel to mission headquarters of the U.N. Peace Keeping Operation and U.N. Department of peacekeeping operations which would help Japan in making more contribution in the field.

The Japan Peacekeeping Training and Research Center will expand its curriculum, and strengthen cooperation with relevant government agencies, foreign countries, and non-governmental organizations through efforts such as providing educational opportunities to not only SDF personnel, but also candidates from various backgrounds.

To correspond to the reality of the U.N. peacekeeping operations, Japan will continue to consider how it might expand its participation in such operations.

(6) Cooperating to Promote Arms Control, Disarmament and Nonproliferation

In order to contribute to various activities in the field of arms control and disarmament undertaken by the United Nations and other organizations, Japan will continue its active engagement

including its contribution of personnel to these efforts. Given that proliferation of weapons of mass destruction and missiles that serve as their means of delivery pose a severe threat to the peace and stability not only to Japan, but also to the international community as a whole, in cooperation with relevant countries and international organizations, Japan will facilitate efforts towards nonproliferation such as participation in the Proliferation Security Initiative (PSI).

3. Basic Structure to Maximize Defense Capability

(1) Training and Exercises

To effectively respond to various contingencies and enhance its deterrence effectiveness, the SDF's joint training and exercises and Japan-U.S. bilateral training and exercises will be conducted in a tailored and visible way. Leveraging the lessons learned from these training and exercises, the SDF will conduct regular studies and reviews of its plans to address contingencies. Along with these efforts, the SDF will expand the use of the good training environment in *Hokkaido*, by SDF units across the country, to conduct effective training and exercises. In addition, the SDF will facilitate active use of LSTs and transport capabilities of the civilian sector, and improve unit mobility. Doing so will enable nation-wide deployment of well-trained units stationed in *Hokkaido*. To carry out effective training and exercises in the SDF's southwestern region, where only limited space is available for SDF training, and accounting for relations with local communities, the MOD will continue effort to expand the joint/shared use of U.S. Forces facilities with the SDF. In addition, actively engaging in bilateral trainings at home and abroad with U.S. Forces such as the U.S. Marines, the SDF will strive to promptly develop sufficient amphibious operational capabilities.

Seeking to respond to various situations with a

whole-of-government approach, coordination with relevant agencies including police and firefighters, and the Japan Coast Guard will be reinforced. In addition, the government will conduct various simulation exercise and comprehensive training and exercises regarding various situations including civil protection on a regular basis in a tailored manner.

(2) Operational Infrastructure

Given that SDF camps and bases are indispensable for rapid deployment and response to various contingencies as well as for ensuring a sustained response posture for the long term, the resiliency of military camps and bases will be enhanced. In particular, the SDF will strengthen its capabilities to immediately rebuild various camp and base support functions such as runways, information-communication infrastructure, and stable fuel supply. For the SDF to immediately utilize civilian airports and ports in contingency situations, necessary measures will be taken with consideration especially to developing a deployment structure in the southwestern region. In addition, for the purpose of establishing readiness capabilities, the SDF will store necessary ammunition and spare parts in locations most appropriate for operations, as well as steadily construct and maintain necessary living quarters surrounding SDF camps and bases. From the perspective of enabling a sustained response posture over the long term, various measures supporting families of military personnel will be promoted.

To keep availability ratio of equipment at higher standards with lower costs, the MOD will conduct research as to what activities hamper improvement of availability ratio. In addition, given that longer-term contracts raise predictability and enhance cost-effectiveness, the MOD will expand the use of its new contract

system, Performance Based Logistics (PBL), under which the price is to be determined according to realized performance.

(3) Personnel and Education

Given the more advanced and complex equipment, and more diverse and internationalized missions in recent years, the SDF will, from a long-standing perspective, promote feasible measures to ensure the strength of its troops and the effective use of personnel amid the severe fiscal situation, taking into consideration a variety of elements, including skills, experience, physical strength and morale.

(a) Composition of Ranks and Age Distribution

Given the characteristics of respective units, for the purpose of achieving a composition of ranks that enables the three services to accomplish their respective missions in the most appropriate and sustainable way, the SDF will promote measures to secure and nurture appropriate-numbers of officers, warrant officers and sergeants/petty officers equipped with necessary capabilities, as well as recruit in a planned manner high-quality privates/seaman/airman.

To ensure an appropriate age distribution, in addition to reviewing the retirement age of 60, the SDF will work to adjust the age distribution in the respective officer, warrant officer, sergeant/petty officer, and private/seaman/airman ranks, by encouraging early retirement and more appropriately managing its privates/seaman/airman. While taking into consideration the status guarantee of SDF personnel, the SDF will conduct research on new systems for early retirement including systems used by other countries. With a view to maintaining the proper age distribution among airplane pilots, the SDF will take

measures to allow them to be re-employed in the private sector. In addition, the SDF will review the final promotion rate of officers, warrant officers and sergeants/petty officers, and manage personnel more appropriately with consideration to personnel's physical strength so as to maintain SDF's strength.

(b) Effective Utilization of Human Resources

In order to more effectively make use of its personnel, including its female personnel, the SDF will actively reappoint retiring personnel possessing advanced knowledge, skills and experience where such personnel prove beneficial to the overall SDF's strength.

To enable SDF personnel to pursue their missions with high morale and a strong feeling of pride, the SDF will promote measures related to honors and privileges including expansion of the Defense Meritorious Badge program.

In order to strengthen the joint operations structure, the SDF will enhance education and training, and, through secondment to the Joint Staff Office and relevant ministries and agencies, retain adequate personnel in the government who have a broad outlook and ideas, as well as wide-ranging experience in Japan's security-affairs, and who can respond flexibly and rapidly to a variety of situations.

(c) Recruitment and Re-employment Support

In light of the deteriorating recruiting environment, resulting from social factors such as the declining birthrate and the increased pursuit of higher education, in order to continue to secure competent personnel in the coming years, the SDF will work to enhance public understanding of national defense and security issues, effectively engage in public relations to adjust to

the changing times, and coordinate and cooperate with relevant ministries and agencies and local governments, so as to spread the perception that the SDF is an attractive job option.

As it is the responsibility of the Government of Japan (GOJ) to provide financially for SDF personnel, compelled to resign at a younger age than ordinary civil servants, by strengthening collaboration with local governments and relevant organizations, through sharing the knowledge, skills and experience of retired SDF personnel with society, the GOJ will facilitate such efforts as measures to provide more incentives for companies to employ retired SDF personnel, and encourage employment of retired SDF personnel in the public sector, so as to improve their re-employment environment.

(d) Utilization of Personnel including Reserve Staff

In order to support sustainable unit operations in situations that are becoming increasingly diversified and protracted, the SDF will promote the use of ready reserve personnel and reserve personnel in broad areas. To that end, the SDF will facilitate the appointment of reserve personnel and their assignment to duties commensurate with their specialized knowledge and skills including possible opportunities to work at headquarters, and will also improve training for call-ups. Aiming at active use of the private sector's transport capabilities, necessary measures will be taken to utilize reserve personnel including those who have experience as ship crew. The SDF will also encourage the appointment of reserve personnel equipped with specialized skills, including airplane pilots who the SDF releases to the private sector for re-employment. Other necessary measures will be taken as well with broad consideration to using reserve personnel, including for call-ups in various situations. Furthermore, to

increase the adequacy of reserve personnel, the SDF will seek to increase public awareness of the reserve program, and take measures to provide more incentives for reserve personnel themselves and companies to employ reserve personnel.

(4) Medical

In order to keep SDF personnel in good health and enhance its military medicine capabilities to enable the SDF to cope with a diverse range of missions in responses to various situations and international peace cooperation activities, the SDF will upgrade its hospitals to hubs with enhanced functions, and promote the formation of networks across hospitals and medical treatment rooms. Along with contributions to medical services in local communities, the SDF will establish an efficient and high-quality medical care structure, including improvements in the management of the National Defense Medical College Hospital. By reinforcing education for medical officers, nurses and emergency medical technicians, the SDF will make efforts to secure personnel with more specialized and advanced skills. In addition, the SDF will consider such matters as revision of regulations of emergency medical treatment on situation responses, and improve frontline first aid capabilities, and will put in place a posture for rapid medical evacuation that takes into account the need for enhanced joint service capabilities. Furthermore, the SDF will also reinforce the functions of the National Defense Medical College, establishing it as a hub for education, and research in the field of defense medical science.

(5) Defense Production and Technology Base

Retaining an adequate level of defense production and a technology base is essential not only for the production, operation,

sustainment of equipment, but also for research and development of equipment that fits the operational environment in Japan, and for the expected potential to contribute to enhancing deterrence. Given that and Japan's intention to maintain and reinforce above-mentioned base, the MOD will formulate a strategy that sets forth its future vision for Japan's defense production and technology base as a whole.

With a view to enhancing the technological capability and improving productivity of Japan's defense production and technology base, as well as increasing global competitiveness, Japan will actively promote cooperation on defense equipment and technology development, such as through international joint development and production with other countries including the United States and the United Kingdom, utilizing the technological fields where Japan enjoys an advantage. In coordination with relevant government agencies, the MOD will promote adapting defense equipment, such as aircraft developed by the MOD/SDF, to civilian uses.

The MOD will promote international joint development and production and civilian uses of defense equipment in a way that benefit both manufacturers and the government.

(6) Efficient Acquisition of Equipment

To carry out effective and efficient acquisition of equipment, a project manager system will be introduced so as to enhance consistent project management including insertion of a technological perspective throughout the life-cycle of equipment design, R&D, full rate production, acquisition, sustainment, capability upgrade and eventual disposal. In relevant efforts, the MOD will establish a database of past contracts, which it will use to develop a simulation model for price estimation, so as to enable

independent estimates of more appropriate acquisition prices. While utilizing the private sector's knowledge, the MOD will actively train and appoint personnel to positions that require knowledge, skills and specialized expertise in the acquisition of equipment, such as specialists in cost analysis. In addition, the MOD will develop a system that allows for reconsideration, including review of specifications and project plans, when there is a significant discrepancy between the estimated life-cycle cost derived from the analysis concerned and the real value of the life-cycle costs.

To allow for prompt and efficient acquisitions, while ensuring transparency and fairness, parties available for negotiated contracts will be sorted and ranked as necessary so as to be useful. To diversify contract types and allow for the efficient acquisition of various equipment, the government will take necessary measures after considering further development of its contract system, to incentivize companies to lower prices, introduce longer-term contracts, which raise the predictability for companies and lead to lower costs, and establish a flexible system for accepting orders such as, the use of a consortium that enables convergence of technologies from respective, globally competitive companies.

(7) Research and Development (R&D)

Taking cost-effectiveness into account under Japan's severe fiscal situation, the MOD will prioritize R&D projects that best meet the operational needs of the SDF.

In order to strengthen its air defense capabilities, the MOD will promote technical review of next-generation surface-to-air guided missiles in view of replacing the functions both of the GSDF middle-range surface-to-air guided missile and the ASDF PATRIOT surface-to-air guided missiles. In addition, the MOD will promote strategic studies including empirical research to accumulate and

enhance fighter aircraft-related technologies in Japan so as to keep an option for development of next-generation fighter aircraft including the possibility of international joint development of an aircraft to replace the F-2 when it is time to retire it. Based on the findings, the MOD will take necessary measures. In an effort to improve ISR capability, the MOD will promote development of SIGINT aircraft as well as research on new fixed air defense radar, and sonars with higher detecting capabilities through simultaneous use of multiple sonars. In addition, the MOD will conduct research on unmanned equipment available for flexible operations in case of various contingencies including large-scale natural disasters, and promote R&D to improve existing equipment including vehicles, ships and aircraft.

With a view to addressing emerging threats and securing technological advantage in the areas of strategically important fields, the MOD will set a vision of future equipment which shows a direction of medium- and long-term R&D with regard to development of major equipment, in order to systematically conduct advanced research from medium and long term perspectives. It will do this while considering the latest trends in science and technology, changes in battle field techniques, the potential for international joint research and development, and availability of effective joint operations among major pieces of equipment.

From a security standpoint, the MOD will also make an effort to actively utilize civilian technologies applicable to defense needs (dual-use technologies) by such means as enhancement of coordination with universities and research institutions, while strengthening the function of technology control to prevent outflow of advanced technologies. In doing so, the MOD will always pay attention to keeping abreast of scientific technological trends including information relevant to technological development and

gathering industry-academic-government strengths. In a related effort, the MOD will also promote to have military technologies employed in civilian activities.

In order to achieve effective and efficient R&D in consideration of the items stated above, the MOD will re-examine its research and development posture, and take necessary measures.

(8) Collaboration with Local Communities

As it is essential to closely coordinate with local governments in such efforts as effective response to various contingencies, and recruitment and re-employment support for SDF personnel, in pursuit of facilitated harmonization between defense facilities and their surrounding local communities, the MOD will continue to advance measures targeting the areas around defense facilities, as well as engage in various measures such as intensive public relations activities focused on their policies and activities, in order to secure the understanding and cooperation of local governments and communities.

Given that the presence of SDF units makes a substantial contribution to the maintenance and revitalization of local communities in some areas, and supports medical services in communities through emergency patient transport by SDF search and rescue aircraft, etc., the MOD/SDF will give consideration to the attributes of each area in the reorganization of units, and deployment and administration of SDF camps and bases, etc. in order to secure the understanding of local governments and residents. In these efforts, based on the governmental contract policies vis-a-vis small and medium-sized enterprises (SMEs), while considering efficiencies, the MOD will promote various measures conducive to local economies such as securing opportunities for local SMEs to receive orders.

(9) Boosting Communication Capabilities

Given that understanding and support from Japanese people and foreign countries are of utmost importance for successful accomplishment of SDF missions, the MOD will strive to provide information actively and effectively via various media sources such as social media networks with due consideration to consistency in the information content. Efforts to provide information to foreign countries about MOD/SDF activities abroad will be facilitated by such means as improvement of its English web site.

(10) Enhancing its Intellectual Base

To enhance understanding among Japanese citizens on security and crisis management, the MOD will contribute to the promotion of education on security-related matters at educational institutions, including by MOD personnel presenting academic papers and sending MOD lecturers as experts in security and crisis management. The role of the National Institute for Defense Studies (NIDS) as a think tank associated with the MOD will be strengthened, through such efforts as facilitating coordination with policy-making divisions by relocating the institute to the *Ichigaya* district (where the MOD's headquarters is located), and to by promoting academic exchanges with foreign research institutions. The MOD will also strive to administer the NIDS in such a way that it is capable of dealing with policy issues that the MOD faces in a timely and appropriate manner.

(11) Promoting Reform of the MOD

The MOD will further promote its reforms by regularly reviewing its work methods and organization in order to foster a sense of unity among civilian officials and uniformed personnel, and

to optimize the build-up of defense capabilities, promote SDF joint operation functions and enhance policy-making and communication functions. In doing so, with the intention of optimizing its defense force build-up, the MOD will establish a planning system for defense build-up with a focus on joint operation-based capability assessments, and take measures to facilitate efficiency and optimization in acquisition of equipment, keeping in mind an option to establish a new agency in the MOD. Also, to enhance the prompt and efficient operation of the SDF, by such effort as integration of duties related to actual unit operations into the Joint Staff Office, the MOD will eliminate overlapping duties in the Internal Bureau and the Joint Staff Office, and conduct an organizational review including the reorganization or disbanding of the Bureau of Operational Policy.

IV. Measures for Strengthening the Japan-U.S. Alliance

1. Strengthening Japan-U.S. Defense Cooperation

In order to maintain and strengthen the U.S. commitment to Japan and the Asia-Pacific region and to ensure Japan's national security, Japan will continue the revision of and revise the Guidelines for Japan-U.S. Defense Cooperation while strengthening Japan's own capabilities as a premise for these efforts.

Meanwhile, Japan will expand bilateral training and exercises, joint ISR activities and the joint/shared use of facilities and areas by the SDF and the U.S. forces. In addition, Japan will further deepen various Japan-U.S. operational cooperation and policy coordination in areas such as BMD, bilateral planning, and bilateral Extended Deterrence Dialogue.

Japan will also strengthen cooperation not only in the fields of counter-piracy, capacity building assistance, HA/DR, peacekeeping and

counter-terrorism, but also in maritime affairs, outer space and cyberspace.

Furthermore, Japan will strengthen and expand Japan-U.S. cooperative relationship over a broad range of fields, including intelligence cooperation and information security, and defense equipment and technology cooperation.

2. Measures for furthering Smooth and Effective Stationing of U.S. Forces in Japan

From the perspective of making the stationing of the U.S. Forces in Japan more smooth and effective, Japan will steadily ensure the Host Nation Support (HNS).

V. Quantities of Major Procurement

The Annex Table shows details of the quantities of major procurement described in Section III. With a view to developing the defense forces described in the Annex Table of NDPG2013 over 10-year time frame, this program will focus on build-up of defense forces the best adapted to the current security environment.

VI. Expenditures

1. The expenditures required to implement the defense force developments described in this program amount to approximately ¥24,670 billion in FY2013 prices.
2. For the duration of this program, in harmony with other measures taken by the Government, approximately ¥700 billion will be secured by means of further streamlining and rationalization through efforts such as equipment procurement reform. The annual defense budgets

for the implementation of this program will be allocated within a limit of approximately ¥23, 970 billion over the next five years.

3. This program will be reviewed after three years as necessary, with consideration to such factors at home and abroad as the international security environment, trends in technological standards including information communication technology, and fiscal conditions.

VII. Other

While maintaining the deterrence of U.S. Forces, Japan will steadily implement specific measures including the realignment of the U.S. forces in Japan and SACO (Special Action Committee on Okinawa) related programs to mitigate the impact on local communities, including those in Okinawa.

Annex Table

Service	Equipment	Quantity
Ground Self-Defense Force	Mobile Combat Vehicles	99
	Armored Vehicles	24
	Amphibious Vehicles	52
	Tilt-Rotor Aircraft	17
	Transport Helicopters (CH-47JA)	6
	Surface-to-Ship Guided Missiles	9 companies
	Mid-Range Surface-to-Air Guided Missiles	5 companies
	Tanks	44
	Howitzers (except mortars)	31
Maritime Self-Defense Force	Destroyers (Aegis-Equipped Destroyers)	5 (2)
	Submarines	5
	Other ships	5
	Total (Tonnage)	15 (approx.52,000t)
	Fixed-Wing Patrol Aircraft (P-1)	23
	Patrol Helicopters (SH-60K)	23
	Multipurpose Helicopters (Ship-Based)	9
Air Self-Defense Force	New Airborne Early Warning (Control) Aircraft	4
	Fighters (F-35A)	28
	Fighter Modernization (F-15)	26
	New Aerial Refueling/Transport Aircraft	3
	Transport Aircraft(C-2)	10
	Upgrade of PATRIOT Surface-to-Air Guided Missiles(PAC-3 MSE)	2 groups & education units
Joint Units	Unmanned Aerial Vehicles	3

Note: Acquisition of ship-based unmanned aerial vehicles will be allowed within the number of Patrol Helicopters (SH-60K) specified above.